

APPENDIX C - HOUSING CAPITAL STRATEGY

Cost Centre	Scheme	2023/2024					2024/2025			2025/2026	2026/2027	2027/2028	2028/2029
		Actuals 23/24 Pd1 - Pd8	Commitments	Q2 Revised Budget	Draft Capital Strategy Revised Budget	Variance Q2 v Draft Cap Strat	Q2 Revised Budget	Draft Capital Strategy Revised Budget	Variance Q2 v Draft Cap Strat	Draft Capital Strategy Revised Budget	Draft Capital Strategy Revised Budget	Draft Capital Strategy Revised Budget	Draft Capital Strategy Revised Budget
		£	£	£	£	£	£	£	£	£	£	£	£
	SUMMARY												
	Capital Programme Excl New Build (Housing Investment)	10,936,330	220,601	24,641,340	24,565,246	(76,094)	20,070,410	24,329,000	4,258,590	25,092,000	22,939,000	24,254,000	25,868,000
	Special Projects & Equipment	77,094	(49,950)	47,450	77,094	29,644	25,000		(25,000)				
	New Build (Housing Development)	8,380,862	5,149,400	20,420,310	18,055,230	(2,365,080)	43,564,700	30,449,150	(13,115,550)	31,366,520	13,000,000	12,783,580	8,400,000
	Digital & Transformation	38,739	(44,380)	446,830	319,723	(127,107)	51,330	52,997	1,667				
	TOTAL HRA CAPITAL PROGRAMME	19,433,025	5,275,672	45,555,930	43,017,293	(2,538,637)	63,711,440	54,831,147	(8,880,293)	56,458,520	35,939,000	37,037,580	34,268,000

APPENDIX C - HOUSING CAPITAL STRATEGY

Cost Centre	Scheme	2023/2024					2024/2025			2025/2026	2026/2027	2027/2028	2028/2029
		Actuals 23/24 Pd1 - Pd8	Commitments	Q2 Revised Budget	Draft Capital Strategy Revised Budget	Variance Q2 v Draft Cap Strat	Q2 Revised Budget	Draft Capital Strategy Revised Budget	Variance Q2 v Draft Cap Strat	Draft Capital Strategy Revised Budget	Draft Capital Strategy Revised Budget	Draft Capital Strategy Revised Budget	Draft Capital Strategy Revised Budget
		£	£	£	£	£	£	£	£	£	£	£	£
	CAPITAL PROGRAMME EXCL. NEW BUILD												
	Planned Investment including Decent Homes												
	Decent Homes - Redecs	670											
Various	Decent Homes - Internal/External Works	1,440,026		3,567,500	3,567,500	6,750,000	5,187,000	(3,175,000)	8,650,000	9,800,000	10,700,000	10,700,000	
KH308	Decent Homes Internal/External Works Contractor 1	766,401		2,300,000	2,300,000	3,250,000	1,125,000	(2,125,000)					
KH309	Decent Homes Internal/External Works Contractor 2					3,250,000		(3,250,000)					
KH310	Decent Homes Internal/External Works Voids	264,958		717,500	717,500	250,000	450,000		450,000	450,000	450,000	450,000	
KH143	Decent Homes Internal/One off Heating Works						2,000,000	2,000,000	3,500,000	3,500,000	3,500,000	3,500,000	
KH141	Decent Homes Electrical	408,668		550,000	550,000		42,000		150,000	150,000	500,000	500,000	
KH142	Decent Homes Kitchens								1,900,000	3,000,000	3,000,000	3,000,000	
Various	Decent Homes External Works								500,000	550,000	550,000	550,000	
KH284	Door Replacement												
KH285	Window Replacement						1,500,000		2,000,000	2,000,000	2,500,000	2,500,000	
KH298	Roofing						70,000		100,000	100,000	150,000	150,000	
KH299	Insulation Measures								50,000	50,000	50,000	50,000	
Various	Decent Homes - Flat Blocks	5,243,229	103,076	10,000,000	10,000,000	2,000,000	9,700,000	7,700,000	5,400,000	250,000	250,000	250,000	
KH311	MRC Flat Blocks - Wates	3,375,662		5,300,000	5,300,000		4,500,000	4,500,000	500,000				
KH312	MRC Flat Blocks - Mulalley	1,774,044		4,500,000	4,500,000		5,000,000	5,000,000	4,700,000				
KH313	MRC Flat Blocks - Misc	88,153	103,076	200,000	200,000	2,000,000	200,000	(1,800,000)	200,000	250,000	250,000	250,000	
KH300	MRC	5,370											
KH205	Communal Heating	18,910	(12,700)	80,000	80,000				100,000	100,000	100,000	100,000	
KH092	Lift Installation - Inspection & Remedial Works		(184)										
KH294	High Rises - Preliminary Works		(15,000)	1,130	1,130								
KH321	High Rises - Improvement Works	36,325	25,400	835,000	835,000	1,750,000	1,750,000		1,750,000	1,750,000			
Future Year	New Schemes to be created					215,260		(215,260)	947,000	2,993,000	5,158,000	6,772,000	
	Health & Safety												
KH085	Fire Safety	522,895	5,233	2,604,670	2,604,670		500,000	(500,000)					
KH317	Additional fire stopping works						959,620	(959,620)					
KH112	Asbestos Management	142,090	1,637	281,190	281,190		300,000	300,000	300,000	300,000	300,000	300,000	
KH114	Subsidence	48,584		100,000	100,000		100,000	120,000	120,000	120,000	120,000	120,000	
KH144	Contingent Major Repairs	222,855	(7,300)	350,000	350,000		500,000	500,000	500,000	500,000	500,000	500,000	
KH327	Building safety						980,000	1,000,000	20,000	1,000,000	1,000,000	1,000,000	
	Estate & Communal Area												
KH223	Asset Review - Challenging Assets	265,135	88,439	790,970	790,970	857,770	600,000	(257,770)	600,000	600,000	600,000	600,000	
KH224	Asset Review - Sheltered (non RED)	112,856											
	Other HRA Schemes												
KH318	Stock condition Surveys	88,285	(2,525)	125,000	125,000		80,000	120,000	40,000	125,000	125,000	125,000	
KH174	Energy Efficiency Pilot Projects	2,028,741					420,000	200,000	(220,000)	200,000	200,000	200,000	
KH319	Decarbonisation	345,342	6,600	4,888,190	4,888,190		2,300,000	3,800,000	1,500,000	3,800,000	3,800,000	3,800,000	
KH329	Decarbonisation - Grant						1,310,940		(1,310,940)				
KH094	Disabled Adaptations	420,387	27,925	872,690	872,690		650,000	1,084,000	434,000	1,100,000	1,100,000	1,100,000	
KH328	Increased Aids & Adaptations budget						350,000		(350,000)				
KH330	CCTV			145,000	145,000								

APPENDIX C - HOUSING CAPITAL STRATEGY

Cost Centre	Scheme	2023/2024					2024/2025			2025/2026	2026/2027	2027/2028	2028/2029
		Actuals 23/24 Pd1 - Pd8	Commitments	Q2 Revised Budget	Draft Capital Strategy Revised Budget	Variance Q2 v Draft Cap Strat	Q2 Revised Budget	Draft Capital Strategy Revised Budget	Variance Q2 v Draft Cap Strat	Draft Capital Strategy Revised Budget	Draft Capital Strategy Revised Budget	Draft Capital Strategy Revised Budget	Draft Capital Strategy Revised Budget
		£	£	£	£	£	£	£	£	£	£	£	£
KH331	Digitalisation New Business Plan expenditure TOTAL CAPITAL PROGRAMME EXCL. NEW BUILD				(76,094)	(76,094)	46,820	(32,000)	(46,820)	500,000	301,000	301,000	301,000
		10,936,330	220,601	24,641,340	24,565,246	(76,094)	20,070,410	24,329,000	2,646,590	25,092,000	22,939,000	24,254,000	25,868,000
	SPECIAL PROJECTS & EQUIPMENT												
	HRA Equipment												
KH015	Capital Equipment (including Supported Housing Equip)	54,194	(49,950)	25,550	54,194	28,644	25,000		(25,000)				
KH278	Vans for RVS	22,900		21,900	22,900	1,000							
	Sub Total Special Projects & Equipment	77,094	(49,950)	47,450	77,094	29,644	25,000		(25,000)				
	CAPITAL PROGRAMME NEW BUILD												
	New Build Programme - eligible for 1-4-1	4,353,198	(173,886)	8,834,270	4,134,190	(3,385,080)	43,131,340	8,515,790	(34,615,550)	21,666,520	13,000,000	12,783,580	8,400,000
	New Build Programme - ineligible	4,027,664	5,323,286	11,586,040	13,921,040	2,335,000	433,360	21,933,360	21,500,000	9,700,000			
KH233	Open Market Acquisitions (Social Rent)	2,833,952	(167,343)	930,790		(930,790)						891,790	
KH233	Open Market Acquisitions (Afford. Rent)											891,790	
KH233	Open Market Acquisitions (Ineligible 141)			4,150,000	4,150,000								
KH244	Twin Foxes	390	390										
KH245	March Hare in Burwell Road (15 Units)	98,822			400,000	400,000		1,963,480	1,963,480	500,000			
KH247	Kenilworth Close (105 units) (Ineligible 141)	4,000,324	5,319,347	7,436,040	7,436,040	0	433,360	433,360					
KH247	Kenilworth Close 1 for 1 Expenditure (61.8%)			469,190	469,190	(0)							
KH280	Symonds Green	(30,480)	(43,650)	200,000	200,000								
KH279	Shephall Way	(430)											
KH282	North Road (Ineligible 141)	15,484	3,939										
KH303	Dunn Close (27 units, 21 in main block, supported accommodation)	401,411	(573)	1,750,000	1,750,000		752,310	752,310					
NEED CODE	Brent Court Social Rent				2,335,000	2,335,000		21,500,000	21,500,000	9,700,000			
	Schemes Under Development			5,484,290	1,315,000	(4,169,290)	42,379,030	5,800,000	(36,579,030)	21,166,520	13,000,000	11,000,000	8,400,000
KH307	The Oval (70 Units)	822,832	700		1,000,000	1,000,000		5,000,000		12,000,000	6,000,000		
KH301	Redcar Drive aka Cartref (Social Rent)	85,997	1,931		150,000	150,000		225,000		3,721,820			
KH301	Redcar Drive aka Cartref (Affordable Rent)							375,000		3,721,820			
KH314	Ellis Avenue (Social Rent)	15,154	(1,250)					100,000		861,440			
KH314	Ellis Avenue (Affordable Rent)							100,000		861,440			
NEED CODE	Neighbourhood Centre Social Rent										3,500,000	5,500,000	
NEED CODE	Neighbourhood Centre Afford.Rent										3,500,000	5,500,000	
KH304	Shephall Social	125,550	35,908		165,000	165,000							
KH072	L.S.S.O. Buy Back	11,856											
	TOTAL CAPITAL PROGRAMME NEW BUILD	8,380,862	5,149,400	20,420,310	18,055,230	(1,050,080)	43,564,700	30,449,150	(13,115,550)	31,366,520	13,000,000	12,783,580	8,400,000
	INFORMATION TECHNOLOGY												
	IT General (IT)												
KH268	Infrastructure Investment	12,468		185,510	111,273	(74,237)	51,330	32,997	(18,333)				
KH315	Core ICT Equipment for Additional Staff			40,000		(40,000)							

APPENDIX C - HOUSING CAPITAL STRATEGY

Cost Centre	Scheme	2023/2024					2024/2025			2025/2026	2026/2027	2027/2028	2028/2029
		Actuals 23/24 Pd1 - Pd8	Commitments	Q2 Revised Budget	Draft Capital Strategy Revised Budget	Variance Q2 v Draft Cap Strat	Q2 Revised Budget	Draft Capital Strategy Revised Budget	Variance Q2 v Draft Cap Strat	Draft Capital Strategy Revised Budget	Draft Capital Strategy Revised Budget	Draft Capital Strategy Revised Budget	Draft Capital Strategy Revised Budget
		£	£	£	£	£	£	£	£	£	£	£	£
KH316 Growth	2012 Migration Servers 2024/25			12,870		(12,870)		20,000	20,000				
	Total General IT	12,468		238,380	111,273	(127,107)	51,330	52,997	1,667				
	Connected To Our Customers (CTOC)												
KH288	New CRM Technology (Digital Platform)	18,870		82,380	82,380								
	Total CTOC	18,870		82,380	82,380								
KH283	Housing All Under One Roof programme (HAUOR)												
	Housing Improvements - Northgate online	7,400	(4,280)	126,070	126,070								
	Total HAUOR	7,400	(4,280)	126,070	126,070								
KH218	Other HRA												
	ICT Programme (Business Plan)		(40,100)										
	Total Other HRA		(40,100)										
	TOTAL ICT INCLUDING DIGITAL AGENDA	38,739	(44,380)	446,830	319,723	(127,107)	51,330	52,997	1,667				